



# Fluent, Inc.

(Nasdaq: FLNT)

**22nd Annual Needham Growth Conference**

January 15, 2020

# Forward-Looking Statements Safe Harbor

This presentation contains “forward-looking statements” within the meaning of the Private Securities Litigation Reform Act of 1995, as amended. These forward-looking statements speak only as of the date hereof and are based on the Company’s current plans and expectations. While we believe these expectations, assumptions, estimates and projections are reasonable, such forward-looking statements are only predictions and involve a number of known and unknown uncertainties and risks, many of which are beyond the Company’s control. Factors currently known to management that could cause actual results to differ materially from those in forward-looking statements include the following: compliance with a significant number of governmental laws and regulations, including those laws and regulations regarding privacy and data; failure to safeguard the personal information and other data contained in our database; failure to compete effectively against other online marketing and advertising companies; dependence on third-party publishers, internet search providers and social media platforms for a significant portion of visitors to our websites; dependence on our key personnel; dependence on emails, text messages and telephone calls, among other channels, to reach users for marketing purposes; competition we face for web traffic; ability to compete and manage media costs in an industry characterized by rapidly-changing internet media and advertising technology, evolving industry standards, regulatory uncertainty, and changing user and client demands; liability related to actions of third-party publishers; limitations on our or our third-party publishers’ ability to collect and use data derived from user activities; ability to remain competitive with the shift of online interactions from computers to mobile devices; dependence on third-party service providers; management of the growth of our operations, including the integration of the AdParlor business and other acquired business units or personnel; management of unfavorable publicity and negative public perception about our industry; failure to meet our clients’ performance metrics or changing needs; failure to detect click-through or other fraud on advertisements; achievement of some or all of the benefits that we expect to achieve as a stand-alone company; failure to adequately protect intellectual property rights, or allegations of infringement of intellectual property rights; compliance with the covenants of our credit agreement; and the potential for failures in our internal control over financial reporting. These and additional factors to be considered are set forth under “Risk Factors” in our Annual Report on Form 10-K for the fiscal year ended December 31, 2018 and in our other filings with the Securities and Exchange Commission. You are cautioned not to place undue reliance on forward-looking statements when evaluating the information presented herein, and the Company undertakes no obligation to update or revise forward-looking statements to reflect changed assumptions, the occurrence of unanticipated events or changes to future operating results or expectations.

## Non-GAAP Financial Measures

This presentation contains “non-GAAP financial measures,” which are adjusted financial measures that are not calculated and presented in accordance with generally accepted accounting principles in the United States, or “GAAP.” We present non-GAAP measures, such as Media Margin, Adjusted EBITDA and ratios based on these financial measures, herein as supplemental measures of our financial and operating performance because our management believes that such information provides useful information to investors about our operating performance. Non-GAAP financial measures do not have any standardized meaning and are, therefore, unlikely to be comparable to similar measures presented by other companies. The presentation of non-GAAP financial measures is not intended to be a substitute for, and should not be considered in isolation from, the financial measures reported in accordance with GAAP. For reconciliations of the non-GAAP financial measures used in this presentation to the most comparable GAAP measures, please see the Appendix to this presentation.

# Company Overview



Leading digital performance marketplace, delivering measurable results to advertiser clients



500+ clients across multiple industries



~190 Employees



4 offices: NYC (HQ), Toronto, Boca Raton, Kansas City



Founded in 2010 (NYC), founder led/  
managed

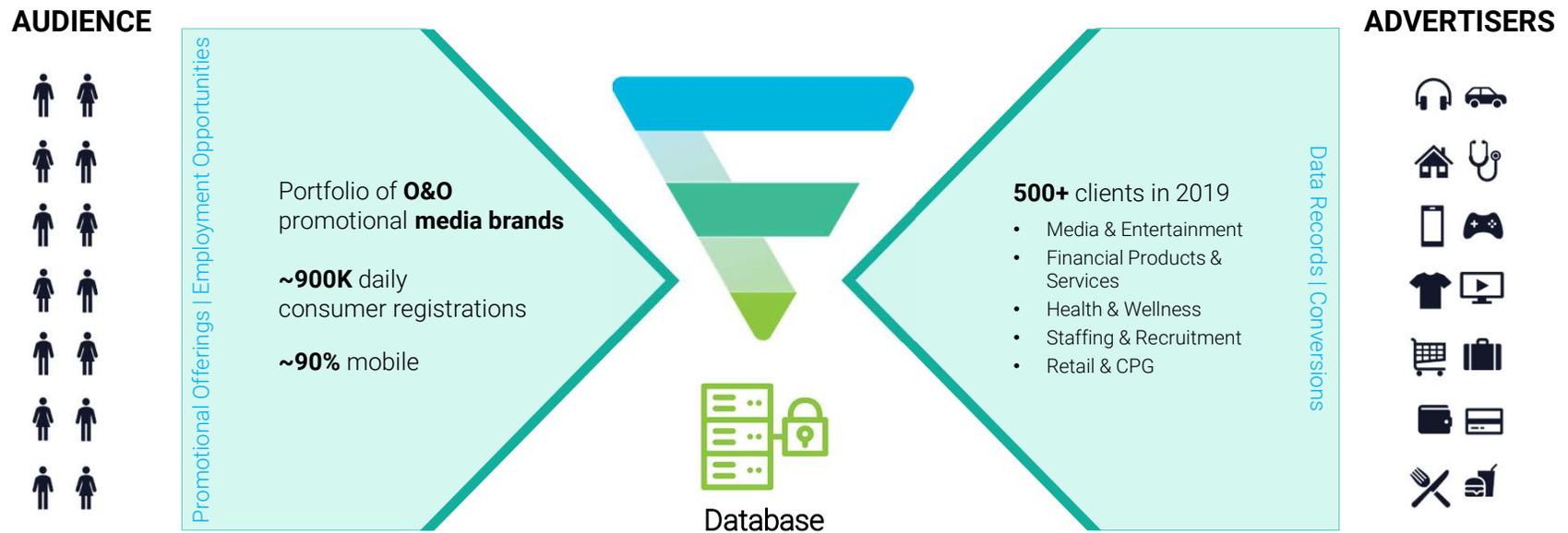


NASDAQ: FLNT



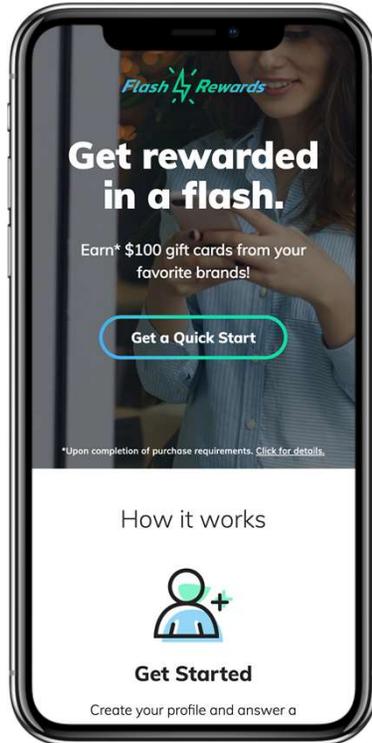
# Industry Leader in Data-Driven Digital Marketing Services

Aggregate & qualify **consumers** first-hand through fun, relevant & safe digital environments...



...and connect them with **Advertisers** seeking to reach targeted audiences, through data- and performance-based marketing executions

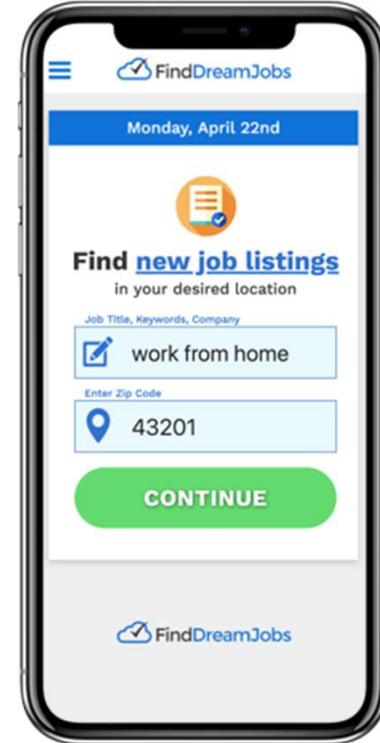
# O&O Media Brands



PROMOTIONS



CONTENT



EMPLOYMENT

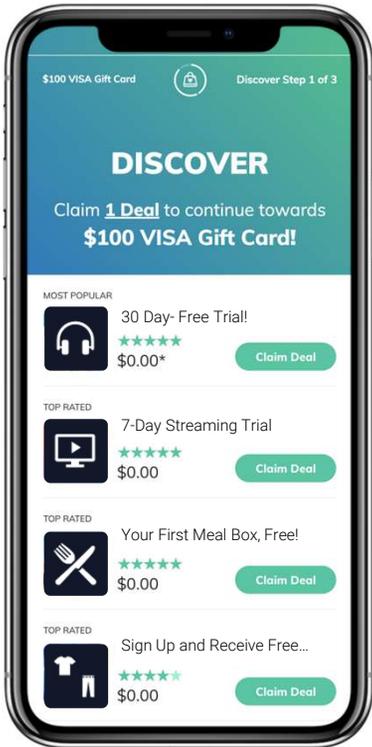
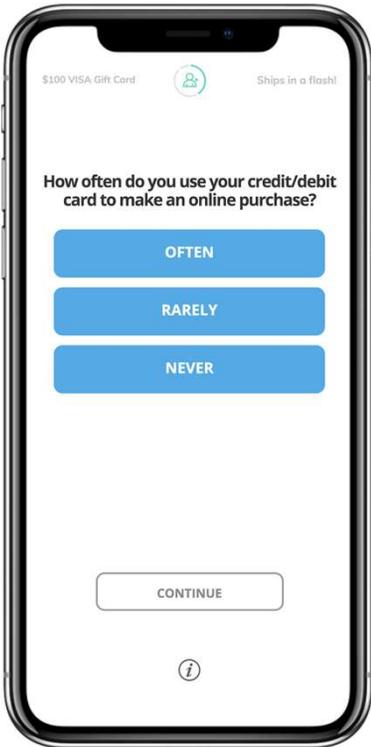
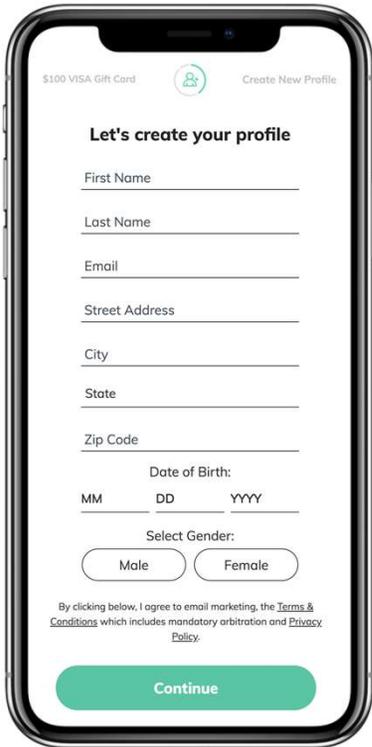
# Consumer Promotional Experience

REGISTRATION

SURVEYS

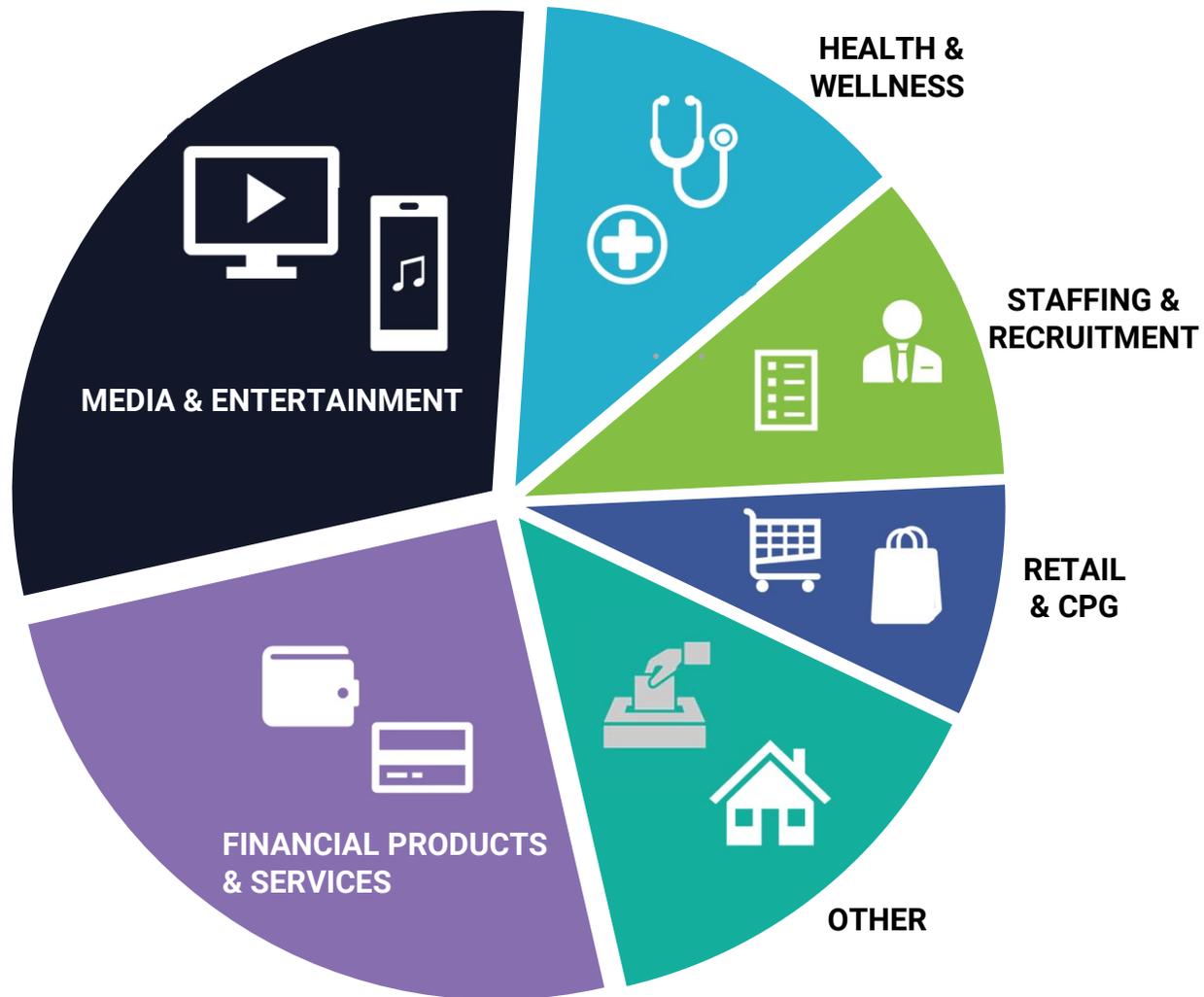
OFFERS

CRM



Helping consumers **earn, win & save.**

# Vertically Diversified Client Base

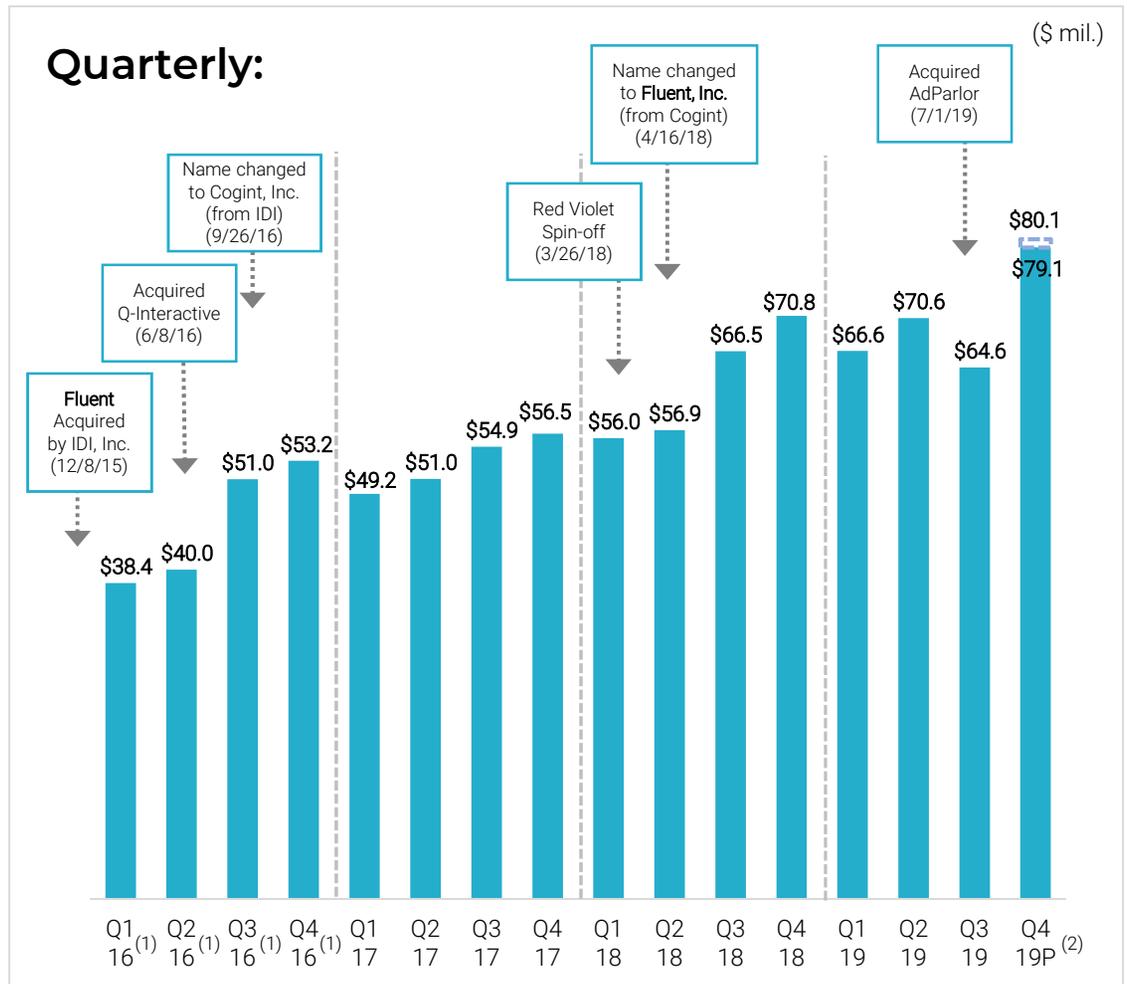
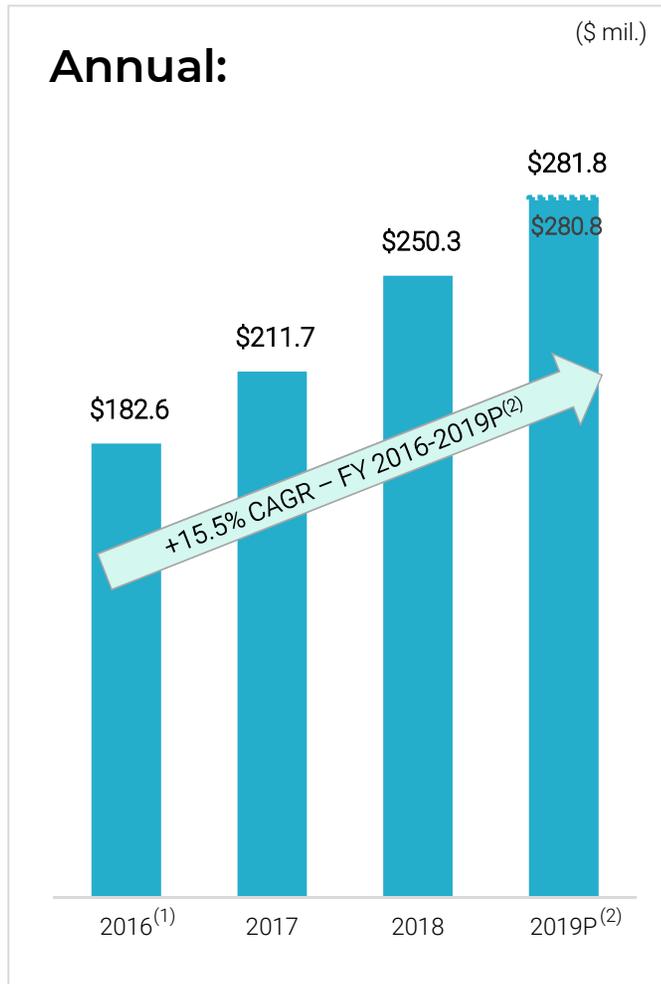


# Longer-Term Opportunity

Full suite of data-driven, lifecycle marketing services



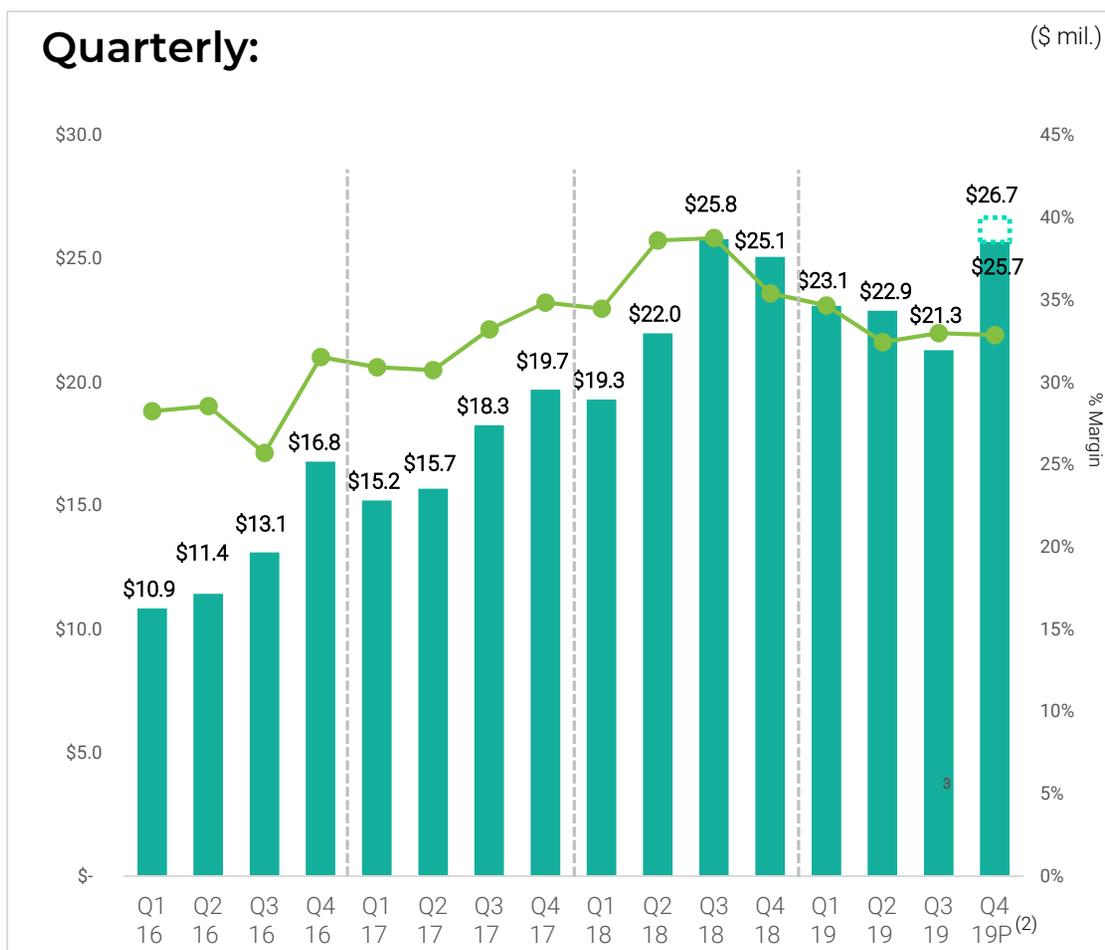
# Revenue Profile



(1) The figures presented for 2016 represent the portion of revenue reported by IDI/Cogint attributable to Fluent's business retained following the Red Violet Spin-off.

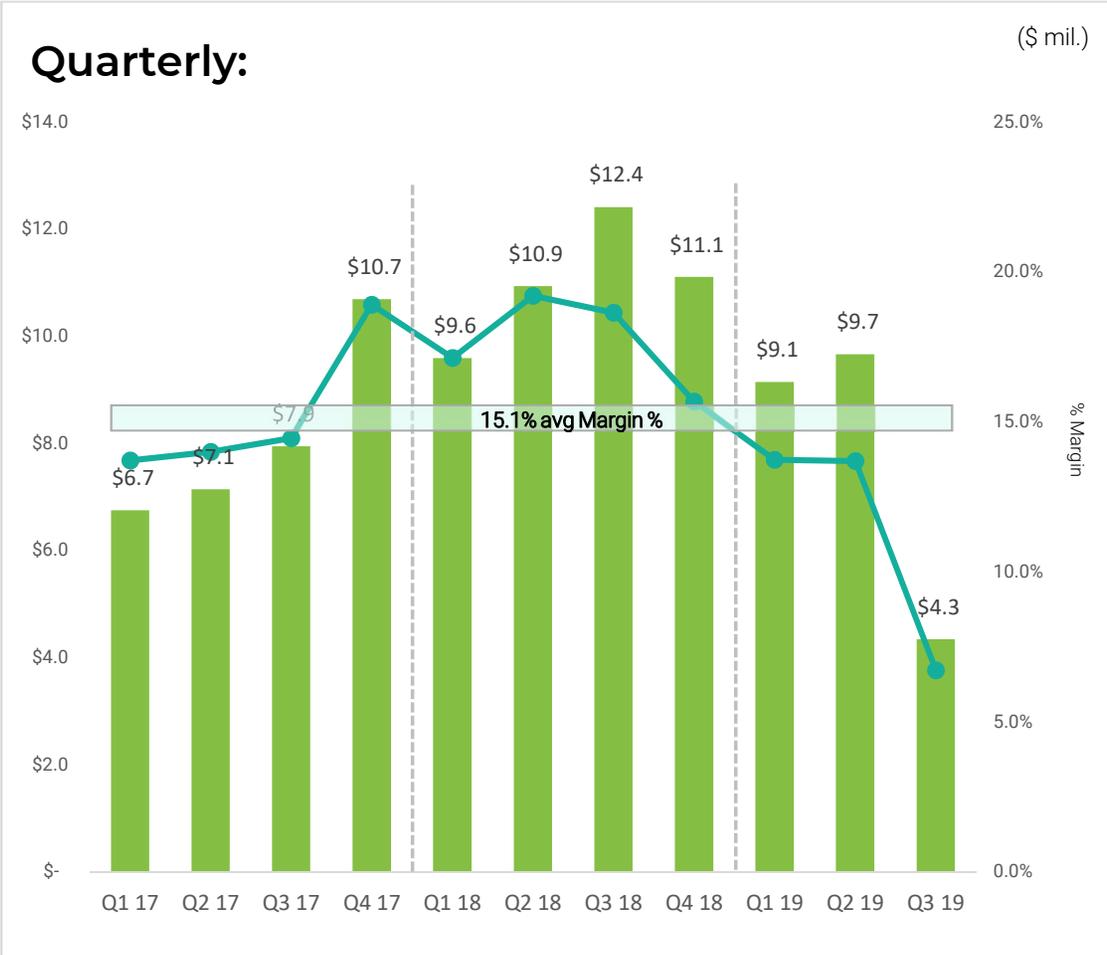
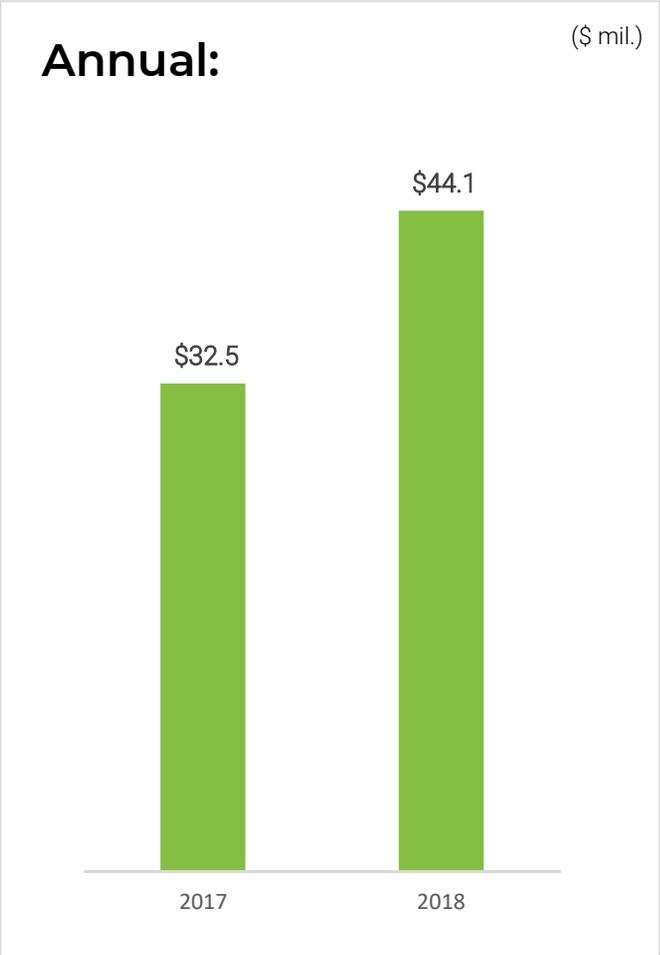
(2) Preliminary figures per Form 8-K and press release dated January 14, 2020. FY CAGR based on mid-point of FY 2019 preliminary figures.

# Media Margin<sup>(1)</sup>



- (1) For the definition of Media Margin and a reconciliation to net (loss) income from continuing operations, its most directly comparable financial measure presented in accordance with GAAP, see the Appendix hereto.
- (2) Preliminary figures per Form 8-K and press release dated January 14, 2020. FY CAGR based on mid-point of FY 2019 preliminary figures. Fluent is not able to provide a reconciliation of projected media margin to the most directly comparable expected GAAP results due to the unknown effect, timing and potential significance of certain operating costs and expenses, share-based compensation expense, depreciation and amortization expense, interest expense (net), and the provision for (benefit from) income taxes.

# Adjusted EBITDA<sup>(1)</sup>



(1) For the definition of Adjusted EBITDA and a reconciliation to net (loss) income from continuing operations, its most directly comparable financial measure presented in accordance with GAAP, see the Appendix hereto.

Note: Historical Adjusted EBITDA reported and reconciled from 2017 onward. Q4 2019 figures not yet reported.

# Balance Sheet Summary (as of 9/30/19)

Assets		(\$ mil.)
Cash		\$24.2
Other Current Assets		47.8
PP&E		3.0
Goodwill & Intangibles		223.3
Other Long-Term Assets		12.4
<b>Total Assets</b>		<b>\$310.7</b>

Liabilities & S/H Equity		(\$ mil.)
Current Liabilities excl. Debt		\$38.0
Current Portion LT Debt <sup>1</sup>		6.1
Long-Term Debt, Net <sup>2</sup>		46.9
Other Long-Term Liabilities		10.2
Shareholders' Equity		209.5
<b>Total Liabilities &amp; Shareholders' Equity</b>		<b>\$310.7</b>



- (1) Includes \$1.25M portion of Note Payable due on 7/1/20 in connection with AdParlor acquisition and \$4.75M current portion of Refinanced Term Loan due 2023.  
 (2) Includes \$1.125M portion of Note Payable due on 7/1/21 (less unamortized discount of \$0.125M) in connection with AdParlor acquisition and \$45.9M long-term portion Refinanced Term Loan due 2023 (less unamortized discount of \$3.9M). Note Payable is non-interest bearing. Refinanced Term Loan bears interest at L+7.00%.

# Appendix

# Non-GAAP Financial Measures

We present non-GAAP measures, such as Media Margin, Adjusted EBITDA and ratios based on these financial measures, herein as supplemental measures of our financial and operating performance because our management believes that such information provides useful information to investors about our operating performance.

Media margin, defined as revenue minus cost of revenue (exclusive of depreciation and amortization) attributable to variable costs paid for media and related expenses, is a measure of the efficiency of the Company's operating model. We use media margin and the related measure of media margin as a percentage of revenue as primary metrics to measure the financial return on our media and related costs, specifically to measure the degree by which the revenue generated from our digital marketing services exceeds the cost to attract the consumers to whom offers are made through our services. Media margin is used extensively by our management to manage our operating performance, including evaluating operational performance against budgeted media margin and understanding the efficiency of our media and related expenditures. We also use media margin for performance evaluations and compensation decisions regarding certain personnel.

Adjusted EBITDA, defined as net (loss) income from continuing operations, excluding (1) income taxes, (2) non-cash loss on amendment of warrants, (3) interest expense, net, (4) write-off of long-lived assets, (5) depreciation and amortization, (6) share-based compensation expense, (7) acquisition-related costs, (8) restructuring and certain severance costs, (9) certain litigation and other related costs, and (10) one-time items, is another primary metric by which we evaluate the operating performance of our business, on which certain operating expenditures and internal budgets are based and by which, in addition to media margin and other factors, our senior management is compensated. The adjustments for income taxes, interest expense and depreciation and amortization represent the conventional definition of EBITDA, and the remaining adjustments are items recognized and recorded under GAAP in particular periods but which might be viewed as not necessarily coinciding with the underlying business operations for the periods in which they are so recognized and recorded. Items are considered one-time in nature if they are non-recurring, infrequent or unusual and have not occurred in the past two years or are not expected to recur in the next two years, in accordance with SEC rules.

Media margin and adjusted EBITDA are not intended to be performance measures that should be regarded as alternatives to, or more meaningful than, net (loss) income from continuing operations as indicators of operating performance. Neither of these metrics are presented as measures of liquidity. The way we measure media margin and adjusted EBITDA may not be comparable to similarly titled measures presented by other companies and may not be identical to corresponding measures used in our various agreements.

# Media Margin Reconciliation

(\$ in millions)	2017					2018					2019		
Reconciliation of net (loss) income from continuing operations to media margin:	Q1	Q2	Q3	Q4	FY	Q1	Q2	Q3	Q4	FY	Q1	Q2	Q3
Net (loss) income from continuing operations	(\$9,832)	(\$8,276)	(\$10,761)	(\$2,837)	(\$31,706)	(\$5,558)	\$2,645	\$4,462	\$1,643	\$3,192	\$1,046	\$715	(\$4,463)
Income taxes	-	-	-	-	-	-	-	-	46	46	(35)	-	-
Non-cash loss on amendment of warrants	-	-	-	1,005	1,005	-	-	-	-	-	-	-	-
Interest expense, net	2,227	2,445	2,426	2,585	9,683	2,394	1,933	1,882	1,925	8,134	1,778	1,767	1,719
Spin-off transaction costs	-	-	-	-	-	7,708	-	-	-	7,708	-	-	-
Write-off of long-lived assets	3,626	-	-	-	3,626	-	-	-	1,517	1,517	-	-	280
Depreciation and amortization	3,205	3,234	3,297	3,319	13,055	3,331	3,338	3,352	3,153	13,174	3,317	3,306	3,642
General and administrative expenses	11,286	13,921	18,392	11,495	55,094	6,659	8,954	9,775	10,619	36,007	10,035	10,294	14,049
Product development	662	612	647	657	2,578	734	1,142	1,680	1,723	5,279	2,158	2,287	2,040
Sales and marketing expenses	3,169	3,053	3,161	2,590	11,973	3,102	3,166	3,640	3,755	13,663	3,434	3,058	2,717
Non-media cost of revenue <sup>(1)</sup>	873	709	1,100	889	3,571	943	814	1,010	706	3,473	1,361	1,475	1,323
<b>Media margin</b>	<b>\$15,216</b>	<b>\$15,698</b>	<b>\$18,262</b>	<b>\$19,703</b>	<b>\$68,879</b>	<b>\$19,313</b>	<b>\$21,992</b>	<b>\$25,801</b>	<b>\$25,087</b>	<b>\$92,193</b>	<b>\$23,094</b>	<b>\$22,902</b>	<b>\$21,307</b>
Revenue	49,194	51,031	54,942	56,523	211,690	55,989	56,935	66,535	70,821	250,280	66,561	70,560	64,552
Media margin % of revenue	30.9%	30.8%	33.2%	34.9%	32.5%	34.5%	38.6%	38.8%	35.4%	36.8%	34.7%	32.5%	33.0%

(1) Represents the portion of cost of revenue (exclusive of depreciation and amortization) not attributable to variable costs paid for media and related expenses.

Note: Fluent is not able to provide a reconciliation of projected media margin for Q4 2019 to the most directly comparable expected GAAP results due to the unknown effect, timing and potential significance of certain operating costs and expenses, share-based compensation expense, depreciation and amortization expense, interest expense (net), and the provision for (benefit from) income taxes.

# Media Margin Reconciliation (continued)

(\$ in millions)	2016				
Reconciliation of net (loss) income from continuing operations to media margin:	Q1	Q2	Q3	Q4	FY
Net (loss) reported by IDI/Cogint	(\$6,772)	(\$7,184)	(\$9,744)	(\$5,386)	(\$29,086)
Net (loss) income from discontinued operations <sup>(1)</sup>	(2,955)	2,223	(12,480)	(3,657)	(16,869)
<b>Net (loss) income from continuing operations</b>	<b>(\$3,817)</b>	<b>(\$9,407)</b>	<b>\$2,736</b>	<b>(\$1,729)</b>	<b>(\$12,216)</b>
Income taxes	(3,536)	(3,503)	(4,493)	(2,531)	(14,063)
Non-cash loss on amendment of warrants	297	976	-	224	1,497
Interest expense, net	1,825	1,856	1,879	2,032	7,593
Depreciation and amortization	2,534	2,847	3,320	3,323	12,024
General and administrative expenses	10,051	15,287	5,386	10,664	41,388
Product development	622	660	490	632	2,404
Sales and marketing expenses	2,381	2,197	2,786	3,282	10,647
Non-media cost of revenue <sup>(2)</sup>	497	523	1,012	900	2,931
<b>Media margin</b>	<b>\$10,853</b>	<b>\$11,437</b>	<b>\$13,118</b>	<b>\$16,796</b>	<b>\$52,205</b>
Revenue	38,393	40,016	50,991	53,214	182,614
Media margin % of revenue	28.3%	28.6%	25.7%	31.6%	28.6%

(1) Represents the portion of net (loss) income reported by IDI/Cogint attributable to the business operations discontinued in connection with the Red Violet Spin-off.

(2) Represents the portion of cost of revenue (exclusive of depreciation and amortization) not attributable to variable costs paid for media and related expenses.

# Adjusted EBITDA Reconciliation

(\$ in millions)	2017					2018					2019		
Reconciliation of net (loss) income from continuing operations to adjusted EBITDA:	Q1	Q2	Q3	Q4	FY	Q1	Q2	Q3	Q4	FY	Q1	Q2	Q3
Net (loss) income from continuing operations	(\$9,832)	(\$8,276)	(\$10,761)	(\$2,837)	(\$31,706)	(\$5,558)	\$2,645	\$4,462	\$1,643	\$3,192	\$1,045	715	(\$4,463)
Income taxes	-	-	-	-	-	-	-	-	46	46	(35)	-	-
Non-cash loss on amendment of warrants	-	-	-	1,005	1,005	-	-	-	-	-	-	-	-
Interest expense, net	2,227	2,445	2,426	2,585	9,683	2,394	1,933	1,882	1,925	8,134	1,778	1,767	1,719
Write-off of long-lived assets	3,626	-	-	-	3,626	-	-	-	1,517	1,517	-	-	280
Depreciation and amortization	3,205	3,234	3,297	3,319	13,055	3,331	3,338	3,352	3,153	13,174	3,317	3,306	3,642
Share-based compensation expense	6,854	8,094	10,508	5,669	31,125	6,648	2,614	2,593	2,826	14,681	2,275	2,954	2,790
Acquisition-related costs	-	1,144	1,799	482	3,425	417	140	119	-	676	-	448	-
Restructuring and certain severance costs	668	505	675	269	2,117	2,322	269	-	-	2,591	110	250	-
Certain litigation and other related costs	-	-	3	199	202	46	-	-	-	46	489	227	375
One-time items <sup>(1)</sup>	-	-	-	-	-	-	-	-	-	-	168	-	-
<b>Adjusted EBITDA</b>	<b>\$6,748</b>	<b>\$7,146</b>	<b>\$7,947</b>	<b>\$10,691</b>	<b>\$32,532</b>	<b>\$9,600</b>	<b>\$10,939</b>	<b>\$12,408</b>	<b>\$11,110</b>	<b>\$44,057</b>	<b>\$9,147</b>	<b>\$9,667</b>	<b>\$4,343</b>
Revenue	49,194	51,031	54,942	56,523	211,690	55,989	56,935	66,535	70,821	250,280	66,561	70,560	64,552
Adjusted EBITDA % of revenue	13.7%	14.0%	14.5%	18.9%	15.4%	17.1%	19.2%	18.6%	15.7%	17.6%	13.7%	13.7%	6.7%

(1) Adjusted EBITDA for Q1 2019 excluded as one-time items \$0.2 million of costs associated with the move of our corporate headquarters.



# Fluent, Inc.

Fluent, Inc. – Investor Relations

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